

Annual Shareholders Meeting 2022

ASM 2022 Agenda

Introduction Formalities CEO's presentation Shareholder questions Resolutions Conduct of voting **General business** Meeting close



ASM 2022 Introductions







MARK TURNBULL Director and CEO



PAUL BROCK Deputy Chairman







TONY ANSELMI Director

GRANT GRAHAM JANE TROUGHT Director CFO



Annual Shareholders Meeting 2022 CEO's annual results presentation

PERFORMANCE OVERVIEW 2022 Results

Strong result achieved against a poor 2021 vintage, continued disruption due to Covid, labour shortages and logistical issues.



PERFORMANCE HIGHLIGHTS Continued premiumisation

Case sales	Bottled sales	Operating	Reported profit
	revenue	earnings	after tax
525,000	\$55m	\$7.8m	\$6.2m
- 7%	+2.8%	-3.1%	+60.3%

Cases = 9L equivalents (i.e. 12x750ml bottles)



PERFORMANCE HIGHLIGHTS 2022 Results

Operating Cashflow \$7.6m vs \$7.2m Capex \$6.2m vs \$5.6m excluding Zebra purchase Zebra Bendigo Vineyard \$6.3m (bank financed) Dividend of 4 cents per share (fully imputed)



MARKET OVERVIEWS Bottled case sales











New Zealand 148,000 cases -13% Australia 100,000 cases -26%

USA/Canada 100,000 cases -21% UK/EuropeRest139,000 cases38,0+40%+129

Rest of world 38,000 cases +12%



PERFORMANCE HIGHLIGHTS Navigating through a poor 2021 harvest

Premiumisation strategy insulated business from the effects of lower inventories with a higher cost.

Focus on premium brands and their routes to market resulted in trade-offs.



PERFORMANCE HIGHLIGHTS 2022 Harvest

Total harvest 9,203 tonnes – up 65% on prior year.

Outstanding result given adverse weather conditions heading into harvest, along with major resource issues due to Covid.

Notwithstanding these difficult conditions the team produced some outstanding wines.



PERFORMANCE HIGHLIGHTS A spectacular awards season

'It's the challenging vintages that reveal great winemaking teams.''



Trophy Winners



Strategy recap



OUR PURPOSE Making great wine that people love to drink around the world





OUR AMBITION To satisfy the most discerning retailers and restaurants at home and around the world

Through the ownership of iconic wineries in New Zealand's most acclaimed regions



OUR MODEL Five exceptional wineries and one craft distillery from three acclaimed regions, managed from one point















Marketing

Logistics

Finance

Sales

Bottling

Warehousing

HR











OUR LONG TERM STRATEGIC PRIORITIES Continuing to realise our premiumisation strategy

Investing in brands built on real places and people.

High quality winemaking.

Selling more at higher price points.



OUR LONG TERM STRATEGIC PRIORITIES Leveraging the power of our portfolio

Cross-selling the portfolio.

A 'one stop shop' portfolio of brands across price points and regions. Delivering real value to our customers and distributors.



OUR LONG TERM STRATEGIC PRIORITIES Nurturing strong, long-term relationships

A collaborative and agile partner delivering real value for our customers and distributors.

Working with partners who can deliver our ambition.

An efficient supply chain for exports.



Investing for the future



INVESTING FOR THE FUTURE Martinborough Development





INVESTING FOR THE FUTURE **Mt Difficulty Development**



INVESTING FOR THE FUTURE Grove Mill winery expansion

Work is underway to complete a 1,000 tonne expansion ready for vintage 2023



CONTINUING OUR PREMIUMISATION STRATEGY Bringing our brands to life

Creating memorable food and wine experiences with our sister company, The Nourish Group



Dividend reinvestment plan

A number of shareholders have expressed interest in reinvesting their dividend.

Plans are well advanced and we will have this in place for the 2023 dividend.

Outlook

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OUTLOOK Positive outlook considering global headwinds

The target for this year is circa 600,000 cases which will generate an operating net profit before tax of approximately \$10m.

However, there are headwinds which may impact this in the new calendar year, e.g. the global economy, continuing issues with Covid, logistics and supply chain issues.

However we believe we have the distribution relationships and brands to manage our way through this.

Shareholder questions

ASM 2022 **Resolutions**



- 1. Auditor's remuneration
- 2. Re-election of William P Foley II



- 3. Re-election of Antony Anselmi
- 4. Re-election of Mark Turnbull
- 5. Re-election of Grant Graham



General business THANK YOU